

**MINUTES OF THE SAFER COMMUNITIES EXECUTIVE BOARD (HSP)  
FRIDAY, 26 OCTOBER 2007**

Members Dr Ita O'Donovan (Chair), Cllr Canver, Jean Croot, Claire Kowolska, Sean Sweeney, Sue Shaw, Chris Hannington, Stanley Hui, Mathew Hazelton, John Brown, Eliza Grainger, Keno Ogbo, Ben Benoit, Nick Simpson, Fiona Nicol, Enid Ledgister, Catherine Cobb, Ben Rogers, Leo Kearse, Zena Brabazon, Michelle Alexander, Christina Gradowski

**LC1. WELCOME, APOLOGIES AND INTRODUCTIONS**

Sharon Shoesmith, Director Children & Young People's Service  
Mary Pilgrim, Assistant Chief Officer, Probation Service  
Samantha Evans, Metropolitan Police Authority  
Marion Morris, Drugs & Alcohol Action Team Manager  
Fred Ellis; Chair of Community & Police Consultative Group  
Richard Wood, Acting Borough Commander, MPS  
Kirsten Hearn Metropolitan Police Authority  
Lindsey Osbourne,

**LC2. DECLARATIONS OF INTEREST**

None declared

**LC3. URGENT BUSINESS**

No Items of urgent business submitted

**LC4. MINUTES**

Agreed that Cllr Nilgun Canver's apologies were to be added to the minutes as were received at the meeting of the 25 June 2007.

**RESOLVED**

That the minutes be agreed

**LC5. TERRORISM UPDATE**

SCEB were informed by Sean Sweeny, Police Projects Officer that the warning level for a terrorism incident was still at severe with iconic sites and the night time economy considered to be most at risk.

**LC6. REDUCING RE-OFFENDING (NOMS/GOL)**

The Board received a joint presentation from the Government Office for London and National Offender Management Service on reducing Re-offending in London. The presentation provided the Board with an overview of the London reducing re-offending action plan for 2007-09, details of the local delivery programme, essential information

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on offenders in Haringey and information on the new PSA's and reducing re-offending through LAA's.

The information provided on the London reducing re-offending action plan provided essential context for considering details of Haringey offenders. The board further noted the aim of the local delivery programme which was to improve partnership working between prisons, probation, and Councils to reduce re-offending. The board was advised of Haringey's work on this which was : participation on the London Resettlement Programme (LRP) pilot re Holloway Prison, providing constructive feedback to the prison and ROM office with innovative solutions. The LRP and Haringey's group are due to start working with Latchmere house prisoners.

In relation to the issues of information sharing between partners, which is an objective of partnership working, there was concern raised at how the Prison service produced and collated information. This was because Haringey's LRP group found that there was better information held by Probation, Haringey, and related projects such as the Drugs Intervention Programme and Supporting People Programme. The representative from GoL advised that this issue had been raised by other boroughs, and in London-wide meetings, and there was an awareness that the Prison service had to improve their collation of information.

The Board noted the information provided on Haringey's offenders which included, estimates on the number in Holloway, Pentonville, Feltham prisons, length of sentences being completed, ethnicity of prisoners, Probation Service's caseloads and headline information of offender criminogenic needs profiles. The Board noted the percentage of offenders with an accommodation need and queried whether the Council had a protocol with housing on this issue as was the case with other boroughs. Noted that the key points provided on Haringey offenders should be taken into account when considering the PPO report.

The presentation provided advice on the focus of the LAA's to reduce re-offending. The Board commented on how the current LAA entailed establishing local baselines to support Probation and the Youth Offending Service and that this required measurable baselines which were difficult to compile. In response to this the Board noted that there was national guidance on this to be issued by April 2008.

**RESOLVED**

That the report from, which this information for the presentation had been extrapolated from is provided to SCEB members.

**LC7. DRAFT COMMUNICATIONS STRATEGY**

The Board received an initial report on proposals for a Communications Strategy and programme for the Safer Communities Executive Board. There was felt to be a need for this strategy to be in line with national good practice to ensure effective long term investment in the development of communications and consultation activity to support partnership programme delivery, maximise existing partnership resources and to seek to reduce the fear of crime in Haringey. The Board were advised that sufficient gaps and opportunities have been highlighted in this strategy to warrant agreement to the recommendations and active participation in co-ordinated delivery.

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The Board noted the findings of the report and key objectives which were listed on page 8 of the interleaved report. The chair thanked the report authors for the report which had been useful, and the Board agreed to the model of communications that the Performance Management Group of the HSP have decided, which is that the HSP should set the framework and principals for all theme boards' communications strategies; key messages to reflect the key priorities of the HSP and its theme boards.

**RESOLVED**

The Board commended the work that had resulted in the draft Communications Strategy, and noted the importance of delivering clear, partnership key messages that promoted the good work of the partnership and addressed the fear of crime.

The recommendations of the report were not agreed as this required further discussion at the HSP.

**LC8. CDRP REFORM**

The Board were informed of the publication of the CDRP Reform paper which was an essential aid for partnership working. The report contained valuable information on accountability, leadership, intelligence-led process, and national standards regarding community safety work. The Board noted that this guide would be referred to when developing the community safety strategy.

**RESOLVED**

That the Board note the availability of the report of which hard copies can be obtained if required from the Community Safety Team.

**LC9. PROLIFIC AND PRIORITY OFFENDERS -DISCUSSION PAPER**

The Board considered a discussion paper on PPO's and received feedback on the scheme. Noted the important strands to this work: 'prevent and deter' for young offenders, 'catch and bring to justice' and 'rehabilitate and resettle' which involves the Police and Probation services. The Board were advised that the work of the Drugs Intervention Programme was linked to this work, which was performing well but could still be further improved with further commitment from the required agencies. Noted that partners should be asked to provide a premium service and give tighter focus to this issue.

The Board were informed that Aiden Gibson had been appointed as DIP champion.

The Board further learned that resources for next year, to take this project forward, would require consideration. Noted that the Police had provided resources and the Probation Service would need to further consider adding more resources to this project.

The Board sought clarification on the average numbers of participants on the PPO scheme with information sought on their ages and profile. In response it was noted

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that there was a rolling number of 40 participants on the second two strands of the scheme. The eligibility for entering the scheme (at Prevent and Deter) was those young people who had were at risk of becoming PPO's and had already been convicted of up to five offences.

**RESOLVED**

That the Board note the update.

**LC10. LAA IMPROVEMENT TARGETS**

The Board received a presentation on the targets for 2008 local area agreement. The HSP had already identified 36 new target areas and 7 areas for safer communities had been short-listed for further work. These were:

- Reduce overall crime with particular focus on youth
- Increase victim support for children and young people
- Reduce harm cause day illegal drugs
- Reduce drug related crime
- Reduce number of entrants to the youth justice system
- Reduce premature deaths form accidents or injuries
- Reduce domestic violence

The Board noted that it was a government requirement to choose 35 indicators from the national indicators set of 200. The Board received information on the national indicators which these initial targets could be aligned to and noted the difficulties in matching community needs to the national priorities.

The Board noted that there would be technical guidance issued on these national indicators in the next few weeks.

Clarification was sought on whether there was room to negotiate and reword certain targets if necessary to meet both requirements of national indicators and local safer community's targets; it was confirmed that these are still in draft form. It was emphasised that there would be 35 local indicators, most of which would be selected from the national set.

Noted that there was on-going work taking place by officers from the PCT, the Police and Council on the safer community's targets.

**RESOLVED**

That there be a meeting to share and take this work forward involving the officer group above.

**LC11. SAFER COMMUNITIES STRATEGY TIMETABLE**

The Board were informed that the current Safer Communities Strategy expires in 2008. The Board noted that a small steering group had been compiled to develop the

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new 3 year strategy. The Board were advised that the new plan would demonstrate the following:

- A contextual narrative
- Link to the Local Sustainable Community Strategy
- Assessment of the previous partnership strategy
- A robust performance management framework
- Clear strategy for tackling crime and disorder in the area , aligned with LAA's outcomes
- Role contribution of each partner in supporting the delivery of priorities and how this will be resourced
- Partnership engagement with the local community
- Compliance with the new guidance to effective partnership working
- Link with other required strategic plans

The Board noted the timescale for developing the strategy which was listed in Appendix 1 of the interleaved report. The final signoff planned for March 2008.

**RESOLVED**

That the report be noted.

**LC12. MID-YEAR PERFORMANCE REPORT**

The Board were presented with the exception report on the performance of the safer communities service key indicators. The Board noted the following information:

- Domestic Burglary - close to target although there had been an increase in this crime compared to quarter 1.
- Theft from a person - noted that there was a reduction of 30.1% compared to quarter 1 results.
- Common Assault – this showed a 2% reduction from the first quarter but was not envisaged to meet the required target on current performance rate.
- Theft from a Motor Vehicle - a reduction of 10% from the first quarter figures. This was just missing the target by a 5% margin.
- The Board were informed that the main target challenges were criminal damages and burglary.

Concern was raised on the outcome of some indicators and the overall impact on the PSA target. The Board discussed how joined up working could further help improve certain required areas. Example suggested included providing notices on pay and display machines to warn motorists of vehicle theft. This could contribute to the target on theft from motor vehicles.

**RESOLVED**

To note the findings of the report.

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**LC13. PROJECT EXCEPTION REPORT**

The Board, as part of their update on the evaluation framework on projects, received a presentation from Keno Ogbo and Ben Benoit (Programme Co-ordinator) of the Peace Alliance on the progress to date on the Youth Leadership Centre. This was a partnership funded project aimed at developing the leadership skills of boys aged 8-15 to enhance their life chances. The Board noted that the project was 4 months behind schedule and this had been due to the late recruitment of a programme co-ordinator and late commencement of referral process. They explained that this had been due to an underestimation of the time required to recruit a suitable co-ordinator. They went on to explain the measures to be taken to ensure the project was back on schedule. The Board were informed that a management board had been established to monitor the project which met weekly and was attended by Jean Croot, Claire Kowolska, Sean Sweeney, Keno Ogbo and Ben Benoit.

The Board were further advised of the planned programme of learning for the boys which included: practical life skills application, personal development programme, offsite educational visits, and optional one to one tutorial support. The curriculum was envisaged to start in November. The Board further noted the approach made to JP Morgan Stanley, Sainsbury and Barclays Bank to provide support and help underpin the work of the programme although the details and structure of this support had still to be worked out. Noted that the Leadership Centre had received 22 referrals to the programme and parents had been approached to gain further support. There were planned interviews on the 05 December for a leadership programme assistant.

The Board raised concern at the delay of 4 months to this project and noted that there was only 6 months remaining for this project to become established, proven and promoted for external funding. The work undertaken in compiling the curriculum was commended. However, there were not firm dates and a timetable for the sessions presented or information on tutors who would be delivering the programme. Therefore with lessons proposed to begin in November this was concluded to be ambitious but not felt to be achievable. The Board further expressed that the curriculum was possibly too ambitious and required further work.

The Board concluded that the project was unlikely to reach the required project milestones but recognised the work being achieved to rectify this.

**RESOLVED**

That the project funding is terminated in its current format. The Peace Alliance is allowed to retain the funds already advanced (£50,000). These funds cover the wages of the Senior Development Officer and the Leadership Coordinator for the rest of this financial year and overhead expenses.

That a new contract is drawn up which requests that the Peace Alliance spend the rest of this financial year planning for the successful delivery of a Leadership Centre in 2008/09 and securing sponsorship and funding from elsewhere to deliver this project in future years.

That the unspent funds are redirected into projects that deliver similar outcomes with a similar cohort of young people. The Peace Alliance can put forward a proposal for some of these funds to help it achieve its commitment to young people already referred to this project.

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**LC14. COMMUNITY JUSTICE UPDATE**

The Board were advised that a pilot Community Justice Court will be held at Tottenham Courthouse (subject to the results of a feasibility study) one day per week. The court will focus upon quality of life crimes such as noise nuisance, littering, fly-tipping, anti-social behaviour, and possession of drugs, prostitution and soliciting women. The initial focus for the initiative will be for the above types of crimes committed in 3 wards- Tottenham Green, Tottenham Hale and Seven Sisters. The Board noted that further wards were likely to be added once the court has become established.

The Board were informed that the pilot community justice court would begin on 29th January 2008. The Board queried the involvement of young people in the court process and learned that a sub group of the judicial group would further discuss this.

**RESOLVED**

That the Board note the update

**LC15. HARINGEY HEALTH REPORT -KEY POINTS FOR THE BOARD**

The Board were informed of the key findings of the 2006 Annual Haringey Health Report and implications for future funding. The two indicators of particular concern to Haringey were life expectancy, obesity in children, and infant mortality. These indicators showed the most difference between the east and west of Haringey.

The Board noted that the Council and the PCT would be working jointly on an interface project on alcohol and drug related health issues and would be compiling a suitable project plan for a future meeting.

**RESOLVED**

That the report be noted

**LC16. URGENT BUSINESS**

None submitted

**LC17. AOB**

None considered

**LC18. DATE OF FUTURE MEETINGS**

- Friday 14 December 2007
- Friday 28 March 2007

**LC19. FUTURE AGENDA ITEMS**

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**Dr Ita O'Donovan  
Chair**



**Safer Communities Executive Board**  
**26<sup>th</sup> October 2007**

**Subject:** Draft Communications Strategy – Safer Communities Partnership

**Author:** Claire Kowalska, Community Safety Strategic Manager

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### **1. Purpose**

- 1.1. For members of SCEB to consider the strategy and recommendations in the Draft Communications Strategy and development plan (see appendix 1)
- 1.2. Members to note the broader partnership communications opportunities to be considered by Haringey Strategic Partnership.

### **2. Background**

- 2.1. Refer to section 1 pages 2 and 3 of the draft strategy document

### **3. Analysis**

- 3.1. Research and Review of existing communications practice was undertaken to support the strategy's development including over 45 interviews with key partners and members of delivery teams; advice and input was provided by the Home Office and other Local Authorities. Relevant survey information was also included. See Section 3 of Report

### **4. Summary**

- 4.1. This Strategy and programme has been designed in line with national good practice to ensure effective long term investment in the development of communications and marketing activity to support Partnership programme delivery, maximise existing partnership resources and to seek to reduce the fear of crime in Haringey

Sufficient gaps and opportunities have been highlighted in this strategy to warrant agreement to the recommendations and active participation in co-ordinated delivery.

- 4.2. This strategy seeks to address the following identified requirements and needs:
  - to raise the profile of partnership working
  - to maximise use of currently underutilised partnership communications resources and channels (especially internal partnership audiences)

- to seek to pro-actively address the fear of crime
- to gain clarity for messaging, audience, issues management, trusted message givers, and maximise opportunities for two way communications
- to develop appropriate methods to identify and reach hard to reach groups and individuals
- to gain community support and involvement in partnership work and encourage positive behaviour change
- to set targets and review procedures for all communications and marketing to ensure effectiveness and value for money
- To take a separate approach to young people
- to develop an agreed approach towards stakeholder/community engagement and take a managed approach to building and maximising key relationships to appropriately resource communications and marketing requirements
- to develop a forum for partnership communications

### **5. Recommendations**

- 5.1 . To consider the core recommendations outlined in the Strategy and the delivery detail in Appendix 1

### **6. Financial Comments and Implications**

- 6.1 The Director of Finance has been consulted in the production of this report and notes that in 8.1. funding for the recommended Partnership Communications Co-ordinator can be found from existing Safer Communities overall budget this financial year with the expectation that from 2008/2009 this could be supplemented from future partnership funds. The post will only be appointed on a limited contract which will allow flexibility in responding to changes in future funding and will also enable recommendations over communications policies across the whole Strategic Partnership, which are currently being reviewed, to be dovetailed and aligned to create maximum value for money,
- 6.2 The key financial implication includes the appointment of a full or part time co-ordinator on a limited contractual basis from existing funds
- 6.3 It should be noted that the content of the strategy should result in economies of scale and efficiencies across the partnership from improved co ordination and better use of joint resources.

### **7. Legal Implications**

- 7.1 The Council is under a duty to ensure that those partnership organisations it assists do comply with the government's code of recommended practice on local authority publicity. This means avoiding any publication which appears to be designed to affect public support for a political party. During the election period especially

stringent rules would apply. The Partnership Co-ordinator would be required to ensure that any handling of personal data complied with the statutory data protection principles. This aspect is covered in the existing Information Sharing Protocol signed by all partner organisations.

## **8. Equalities Implications**

- 8.1 The majority of this work will benefit all communities
- 8.2 The stakeholder management programme will identify and target specific communities with targeted messages and suitable channels of communication. This programme will particularly benefit the harder to reach groups that are affected disproportionately by crime, drugs and ASB.

Appendix 1

Appendix 2

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### Current position Haringey Community Justice Court Initiative

1. The court will be held at Tottenham courthouse (subject to the results of a feasibility study) one day per week.
2. The court will focus upon quality of life crimes such as noise nuisance, littering, fly-tipping, anti-social behaviour, possession of drugs, prostitution and soliciting women.
3. The initial focus for the initiative will be for the above types of crimes committed in 3 wards- Tottenham Green, Tottenham Hale and Seven Sisters. Further wards are likely to be added subsequently once the court has become established.
4. It is currently envisaged that the court will deal with both adults and youths although this is subject to final confirmation.
5. These specialist community justice courts are likely to commence in late January with a press launch during February.

#### The differences from a normal magistrates' court

1. Magistrates engage more directly with defendants during hearings. The purpose of this engagement is to attempt to establish the root cause of a defendant's offending behaviour once any conviction is secured.
2. When giving community based sentences magistrates have a greater range of community based resources available which can be utilised to address the underlying causes of an offender's behaviour.
3. The court consults with the community to establish its current concerns. These concerns are one of the factors the magistrates consider when determining sentence.
4. The court consults with the community for their ideas of unpaid work for defendants to carry out locally.
5. Magistrates have additional powers to review community based penalties as they progress. Magistrates' listing will endeavour to ensure judicial continuity for sentencing review hearings.

#### Current Outstanding issues

1. A mechanism needs to be established to divide these cases from other cases at the point of charge (Police custody suite).
2. Outcome of a feasibility study into the use of Tottenham courthouse and whether it has sufficient accommodation for all aspects of the initiative eg. space for voluntary agencies to interview defendants.
3. Building work and alterations to the court house to provide the facilities required for community justice eg. an interview room.
4. Mechanism for deciding which magistrates will sit in the community justice court .
5. Training of the community justice magistrates once they are selected.
6. Training of Legal Advisers who will sit with magistrates in the community justice court.
7. Consultation with the community for unpaid work ideas in the locality for defendants to carry out.
8. Liaising with Probation concerning the feasibility of unpaid work projects suggested by the community.

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